


READY OR NOT?  
ENHANCING DIGITAL RESOURCES MANAGEMENT  
5TH EABH SUMMER SCHOOL  
23-27 JUNE 2013

VENICE, ITALY 

DEVELOPING A  
DIGITAL PRESERVATION POLICY  
IN A CORPORATE ENVIRONMENT:

*The Case of the Historical Archives  
at the  
National Bank of Greece*

Ypapanti Kytta, HA NBG  
ypapantikytt@gmail.com

# CONTENTS

- Background information
- Digital preservation - Key concepts
- Digital preservation strategies
- Project in progress...
- Digital preservation policy elements

# THE HISTORICAL ARCHIVES OF NBG

- Historical Archives collection (1841-1966)
- Subdivision level
- Preserve, manage, provide access to, and display History
- Sole recipient of informational content with historical value
- Advice on appraisal decisions



# THE NATIONAL BANK OF GREECE

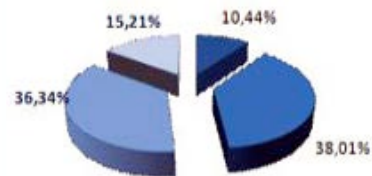
- Oldest credit institution in Greece
- Broad range of financial products and services
- 511 branches & 1.348 ATMs
- 1.184 units abroad

# THE NBG WORKFORCE

## Level of education

## Size during 1980-2011

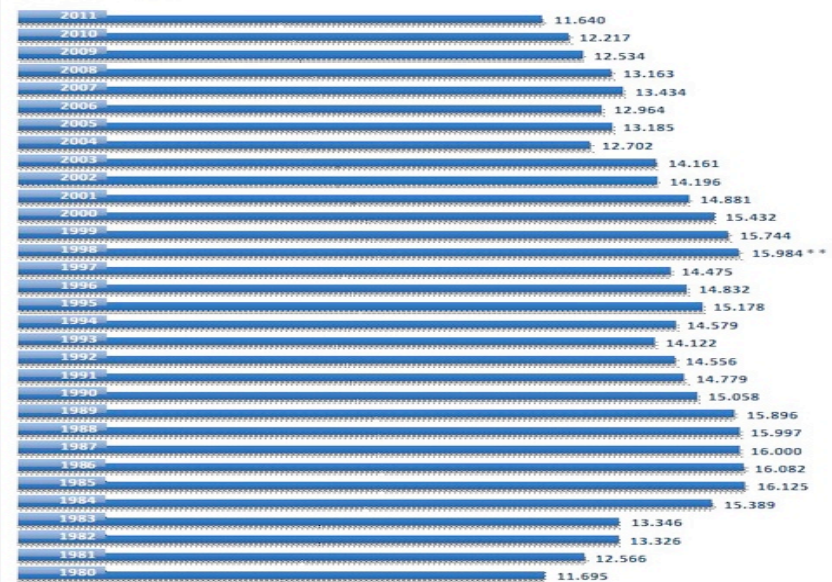
**NBG STAFF STRUCTURE\***  
**BY QUALIFICATIONS ON 31.12.2011**  
*(Number and percentages)*



EDUCATION	INDIVIDUALS	% OF TOTAL
ELEMENTARY	1.215	10,44%
HIGH SCHOOL	4.424	38,01%
UNIVERSITY	4.230	36,34%
POSTGRADUATE	1.771	15,21%
<b>TOTAL</b>	<b>11.640</b>	<b>100%</b>

\* The figures in the chart represent Bank staff hired in Greece.  
 They do not include staff recruited locally by its units abroad or by the companies of its Group.

**NBG WORKFORCE 1980 - 2011\***



\* The figures in the chart represent Bank staff hired in Greece.  
 They do not include staff recruited locally by its units abroad or by the companies of its Group.  
 \*\* The increase in staff figures in 1998 reflects the merger with NMB.

# NBG GROUP



# PRESERVATION MANAGEMENT OF ANALOGUE MATERIAL



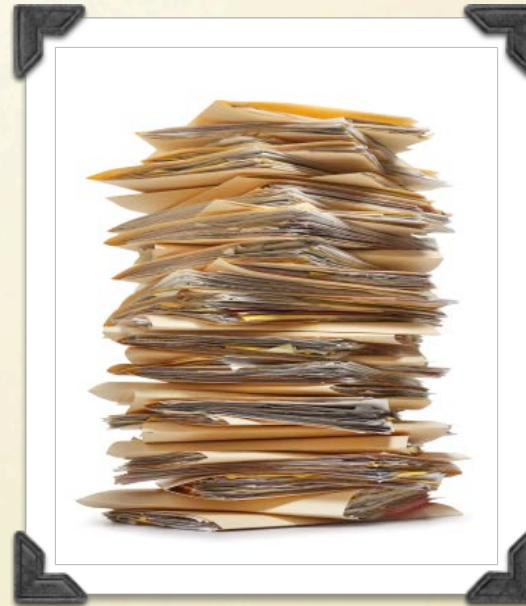
Κατ- γορία Παρά- γραφού	ΣΤΟΙΧΕΙΑ ΑΡΧΕΙΟΥ – ΧΡΟΝΙΚΑ ΟΡΙΑ	Παρατηρήσεις
A.	<p><u>Στοιχεία 'Αρχείου διατηρητέα εις ΤΟ ΔΙΗΝΕΚΕΣ</u></p> <ol style="list-style-type: none"> <li>1. Συμβόλαια και άλλα έγγραφα δικαιοπραξιών, αφορώντα την κυριότητα κτημάτων της Τραπεζής ή σύστασιν έμπραγμάτων δικαιωμάτων σχετιζομένων με τά κτήματά της.</li> <li>2. Βιβλία Πρακτικών Συνεδριάσεων Συνελεύσεων και Διοικητικού Συμβουλίου της Τραπεζής.</li> <li>3. Βιβλία ή καρτέλλαι αποτελούσαι τό Μητρώον τών μετοχών της Τραπεζής.</li> <li>4. Μερίμνη της παρά τη Διοίκησει 'Υπηρεσίας δύο πλήρεις σειραι τών κατά την διάρκειαν εκάστου έτους εκδιδομένων φύλλων ύποδειγμάτων ύπογραφών της Τραπεζής, τρούμεναι παρά τφ Γενικφ 'Αρχεφ.</li> <li>5. Φάκελλοι 'Ισολογισμών της Τραπεζής της 'Υπηρεσίας Συγκεντρώσεως Λογιστικοφ.</li> <li>6. 15 πλήρη τεύχη τών 'Απολογισμών της Τραπεζής έξ εκάστης έτη.</li> </ol>	<p>Ίδε και κατηγορίαν Ε § 28.</p>

1962

Κατ- γορία Παρά- γραφού	ΣΤΟΙΧΕΙΑ ΑΡΧΕΙΟΥ – ΧΡΟΝΙΚΑ ΟΡΙΑ	Παρατηρήσεις
Γ.	<p><u>Στοιχεία 'Αρχείου διατηρητέα επί ΕΙΚΟΣΙΝ (20) ΕΤΗ, ΠΛΗΝ με τας κατωτέρω διακρίσεις</u></p> <ol style="list-style-type: none"> <li>α. Τά μέχρι της 31ης Δεκεμβρίου 1940 δέον νά καταστραφώσιν άμέσως.</li> <li>β. Τά από της 'Ιανουαρίου 1941 θά διατηρηθώσι μέχρι 31ης Δεκεμβρίου 1966, όποτε δέον νά καταστραφώσι τά από της 'Ιανουαρίου 1941 μέχρι 31ης Δεκεμβρίου 1946.</li> <li>γ. Τά από της 'Ιανουαρίου 1947 θά καταστρέφονται μετά 20 έτη.</li> </ol> <ol style="list-style-type: none"> <li>1. Δικαιολογητικά Ταμείου.</li> <li>2. "Απασα ή άλληλογραφία έν γένει.</li> <li>3. 'Επίσημα βιβλία άντιγράφων έπιστολών (κόπια).</li> <li>4. Τά πρό της συγχωνεύσεως έπίσημα 'Ημερολόγια.</li> <li>5. Τά πρωτότυπα τών καθ' εκάστην, ανά πενήτημερον ή δεκαήμερον (ανάλογως της κατηγορίας του Καταστήματος) συντασσομένων λογιστικών καταστάσεων τών θεσπισθέντων υπό της 'Εφορίας, αποτελουσών τό έπίσημον 'Ημερολόγιόν και Καθολικόν του Καταστήματος μετά τών συμπληρουσών ταύτας ημερησίων συμφωνιών Ταμείου, φύλλων έγγραφών (πινάκων) τραπεζικών και πισσηφιστικών έπιστολών, έπιστολών συντημένων αυτοίς λογιστικών βελτίων.</li> </ol>	

# DOCUMENTS OF TODAY..

- Word-processed
- Spreadsheets
- Presentations
- Digitized documents





# MORE DATA..



- DATABASES
- INTRANETS
- EXTRANETS
- HUMAN RESOURCES SYSTEMS
- DATA OF ONLINE TRANSACTIONS
- WORK FLOW SYSTEMS
- WEBSITES
- SYSTEMS DEVELOPED IN-HOUSE

# MORE DATA..



operational data: Not static

- DATABASES
- INTRANETS
- EXTRANETS
- HUMAN RESOURCES SYSTEMS
- DATA OF ONLINE TRANSACTIONS
- WORKFLOW SYSTEMS
- WEBSITES
- SYSTEMS DEVELOPED IN-HOUSE

# Digital Preservation

“Digital preservation combines policies, strategies and actions to ensure access to reformatted and born digital content regardless of the challenges of media failure and technological change. The goal of digital preservation is the accurate rendering of authenticated content over time.”

American Library Association, 2007

# Key concepts

- \* Time twist

- \* Levels: Bit/Byte stream

Software

Hardware

# Text - Dataset - Sound - Image



# Key concepts

- \* Time twist
- \* Levels: Bit/Byte stream  
Software  
Hardware
- \* Technical know-how

# DIGITAL PRESERVATION STRATEGIES

- Data archaeology
- Technology preservation
- Media refreshing
- Migration and reformation
- Emulation

# DIGITAL PRESERVATION STRATEGIES



**Data archeology**  
Saving obsolete media

**Technology preservation**  
Keep alive aging software and hardware



“If we rely solely on this strategy, we will end up with a museum of ageing and incompatible computer hardware...”  
(Feeney, 1999)



**Media refreshing**  
Replacement of the storage media



# DIGITAL PRESERVATION STRATEGIES

## *Migration and Reformation*

- Extracting and moving data
- Not dealing with software and hardware
- Involves reformatting
- Refreshment & replication
- Repackaging & transformation

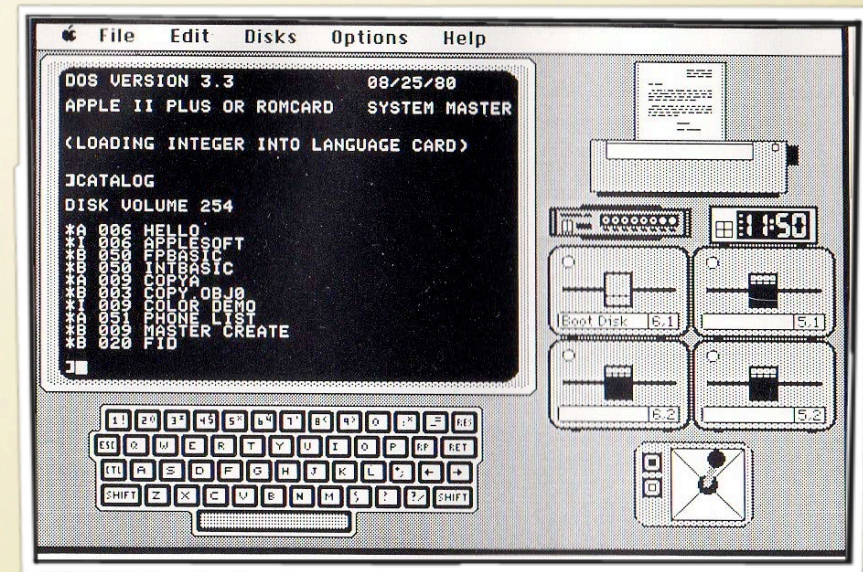
# DIGITAL PRESERVATION STRATEGIES

## *Emulation*

- Environment recreation
- Basic design once
- One environment for many objects

BUT

- Costly & time consuming



# DIGITAL PRESERVATION POLICY IN HA NBG

- Raise awareness
- Reality check
- Involving parts
- Preservation policy elements

# POLICY PREPARATION IN HA NBG

- Changes in technology
- Changes in structure, processes, products & services
- Industry changes

*Raise awareness*

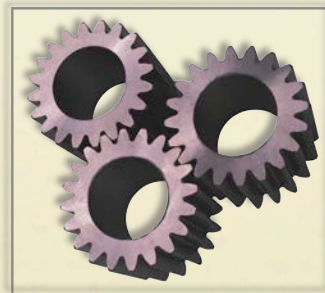
# POLICY PREPARATION IN HA NBG

- Data in different forms than traditional documents
- Storage linked to appraisal decisions
  - ▶ Storage for back ups
  - ▶ Storage for retrieval
    - performance
    - timely operations
- Mid term preservation provision linked to regulatory compliance
- Monitoring software replacement
- Not 100% control of appraisal actions

*Observation outcomes*

# POLICY PREPARATION IN HA NBG

- IT department (info about tech)
- Operations and processes department (info about functions)
- Historical archive (long term criteria, continuity, and authenticity )



*Collaboration planning*



**DIGITAL PRESERVATION  
POLICY - ELEMENTS**

# DIGITAL PRESERVATION POLICY - ELEMENTS

- Principle statement
- Contextual Links
- Preservation Objectives
- Identification of Content
- Procedural Accountability
- Guidance and Implementation
- Glossary
- Version control

*DIGITAL PRESERVATION POLICIES  
STUDY*

*Part 1: Final Report, October 2008*

*A study funded by JISC*



# DIGITAL PRESERVATION POLICY - ELEMENTS

- Governance & organizational viability
- Organizational structure & staffing
- Procedural accountability & policy framework
- Financial sustainability

PROJECT "PLANETS" - TRUSTWORTHY  
REPOSITORIES AUDIT &  
CERTIFICATION CHECK LIST

*Thank you...!*

## BIBLIOGRAPHY

American Library Association. 2007. Definitions of Digital Preservation [Online]. Available: <http://www.ala.org/alcts/resources/preserv/defdigpres0408> [Accessed 15 June 2013].

Beagrie, N. and Jones, M. 2008. Preservation Management of Digital Materials: The Handbook. Available: [www.dpconline.org/graphics/handbook/](http://www.dpconline.org/graphics/handbook/) [Accessed 15 June 2013].

CHIN's Professional Exchange. 2013. Best Practices Guides: A Typology [Online]. Available: [http://www.pro.rcip-chin.gc.ca/contenu\\_numerique-digital\\_content/preservation\\_numerique-digital\\_preservation/guides-bestpractice-eng.jsp#analysis](http://www.pro.rcip-chin.gc.ca/contenu_numerique-digital_content/preservation_numerique-digital_preservation/guides-bestpractice-eng.jsp#analysis) [Accessed 15 June 2013].

Dappert, A., Ballaux, B., Mayr, M. & Bussel, s. V. 2008. Report on policy and strategy models for libraries, archives and data centres. Planets Preservation Planning. [Online]. Available: [http://www.planets-project.eu/docs/reports/Planets\\_PP2\\_D2\\_ReportOnPolicyAndStrategyModelsM24\\_Ext.pdf](http://www.planets-project.eu/docs/reports/Planets_PP2_D2_ReportOnPolicyAndStrategyModelsM24_Ext.pdf) [Accessed 15 June 2013].

Deegan, M. and Tanner, S. 2006. Digital preservation, London, Facet.

Digital Curation Centre 2013. Curation Lifecycle Model [Online]. Available: <http://www.dcc.ac.uk/resources/curation-lifecycle-model> [Accessed 15/06/2013].

Dura Space. Digital Preservation Policies [Online]. Available: <https://wiki.duraspace.org/display/cmygp/Digital+Preservation+Policies> [Accessed 15 June 2013].

Feeney, M. 1999. The digital culture: Maximizing the Nation's Investment. Available: <http://www.ukoln.ac.uk/services/elib/papers/other/jisc-npo-dig/intro.html> [Accessed 15/06/2013].

Giaretta, D. 2011. Advanced Digital Preservation, New York, Heidelberg.

## BIBLIOGRAPHY

Hutař, J. Assessing Digital Preservation Strategies. Available: <http://www.ica2012.com/files/pdf/Full%20papers%20upload/ica12Final00155.pdf> [Accessed 15/06/2013].

INTERPARES. 2013. InterPARES Project [Online]. Available: <http://www.interpares.org/welcome.cfm> [Accessed 15 June 2013].  
Libraries and Archives Canada. 2001. Preservation Policy [Online]. Available: <http://www.collectionscanada.gc.ca/preservation/003003-3200-e.html> [Accessed 15/06/2013].

Library of Congress. 2013. Sustainability of digital elements, Planning for Library of Congress Collections [Online]. Available: <http://www.digitalpreservation.gov/formats/intro/intro.shtml> [Accessed 15 June 2013].

National Bank of Greece. 2013. NBG [Online]. Available: <http://www.nbg.gr/wps/portal/en/The-Group/The-Bank> [Accessed 15 June 2013].

National Library of Australia. 2013. Digital Preservation Policy 4th edition [Online]. Available: <http://www.nla.gov.au/policy-and-planning/digital-preservation-policy> [Accessed 15 June 2013].

The Center for Research Libraries(CRL) and Online computer library center (OCLC), i. 2007. Trustworthy Repositories Audit & Certification: Criteria and Checklist. Available: [http://www.crl.edu/sites/default/files/attachments/pages/trac\\_0.pdf](http://www.crl.edu/sites/default/files/attachments/pages/trac_0.pdf). / [Accessed 15 June 2013].

The National Archives. 2011. Digital Preservation Policies Guidance for Archives. Available: <http://www.nationalarchives.gov.uk/documents/information-management/digital-preservation-policies-guidance-draft-v4.2.pdf> [Accessed 15 June 2013].

The National Archives. 2013. Digital preservation [Online]. Available: <http://www.nationalarchives.gov.uk/information-management/projects-and-work/digital-preservation.htm> [Accessed 15 June 2013].

UKOLN. 2013. Index. the JISC Beginners Guide to Digital Preservation project blog [Online]. Available from: <http://blogs.ukoln.ac.uk/jisc-beg-dig-pres/index/> [Accessed 15 June 2013 2013].